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MASTER PLAN

NEW BRUNSWICK HOSPITAL SYSTEM

April, 1987

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Master Plan
New Brunswick Hospital System

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1. Introduction

1.1 Background & Purpose

The hospital system in New Brunswick is, for the most part, reasonably effective and efficient, having been developed over the years by many knowledgeable and dedicated professionals. Nevertheless, like elsewhere in Canada, development has been somewhat on an ad hoc non-systematic basis. This has resulted in a number of situations of poor service distribution and coordination and some instances of unnecessary duplication.

Although the services available within the Province are also generally of an acceptable standard, improved distribution and access are required, as well as some rationalization of existing services. This can only be achieved through the development of a structured plan that defines the specific roles of hospitals within the overall system, distributes services as equitably as is clinically and operationally feasible, and recognizes the special linguistic needs of the Province's population.

The intention of this Master Plan is not to limit the development of the hospital system, but rather to ensure that in the future it evolves in an organized and equitable fashion, while also helping to ensure the optimum use of all available resources. Improved coordination and balance are key objectives of the Plan.

Furthermore, the Plan will assist in determining funding priorities for the hospital system at both the Departmental and individual hospital levels.

While the Master Plan establishes objectives for service development in relation to each hospital, it does not set priorities or a specific timeframe for achieving them. These will continue to be dependent on the availability of resources, including the necessary medical specialists, as well as the funds for other professionals, support staff, supplies, equipment, new construction, and renovations. However, the Department recognizes the importance of working with individual hospitals in relation to the development of programs that are included in their role definitions.

1.2 Interpretation & Application

The Plan should be considered a guide to ensure that the service priorities established by individual hospitals are within the role identified for them as a component of the overall hospital system in the Province.

All future requests presented by hospitals to the Department of Health and Community Services for new or enriched programming, and, in turn, all resulting requests for funds by the Department to the central government agencies, will be in accordance with the Master Plan.

It should be noted that the Plan focuses on direct patient services, with the normal support and plant services being excluded in order not to unnecessarily complicate the individual hospital role profiles. Both medical and non-medical staff education and training have also been excluded on this basis, with only patient education programs being listed in a general way.

This document is further intended to be used as a planning guide in conjunction with the hospital standards and the medical staffing guidelines being developed in New Brunswick.

1.3 Plan Evolvement

It is recognized that the Master Plan will have to be adjusted from time to time to reflect population base and service volume and mix changes as well as ongoing developments in diagnostic and treatment methods and technologies. To this end, the overall Plan shall be reviewed at regular intervals (every three years) by an advisory committee to be appointed by the Minister of Health and Community Services. It will make recommendations to the Minister on any changes that it believes are necessary to update the Plan. In addition to this process, any request from an individual hospital to the Department that involves a significant modification to its defined service package or role will normally be referred to this committee for an assessment and recommendation.

The committee will have representation from the hospital community, health professionals, and the Department of Health and Community Services and will function similarly to the Tertiary Care Advisory Committee. It will consider all relevant factors in carrying out its role.

Given this context, there will never be a "final version" of the Master Plan. It will evolve over time so as to maintain its value as a service development tool.

2. Service (Care) Categories - Hospital System

The hospital system will be composed of many levels of care. However, all care will be divided into the following four general categories, which will be distributed to allow the system to be as equitable as is clinically and financially feasible.

2.1 Primary Care:

Consists of basic curative care (including simple diagnostic procedures and treatment, as well as the referral of more complex cases to a hospital rendering a more sophisticated level of care), restorative care, chronic care, preventive care, and essential health education required at the point of entry to the system or during a patient's hospitalization.

2.2 Secondary Care:

Consists of specialized care requiring more sophisticated and complicated diagnostic procedures and treatment than is provided at the primary care level. For the most part this level of care will be found in regional hospitals and to a limited extent in district hospitals where officially approved and the population can justify.

Examples: General Internal Medicine and General Surgery

2.3 Elevated Secondary Care*:

Consists of specific specialized care requiring sophisticated and complicated diagnostic procedures and treatment which will be found only in some regional centres where adequate population and the special human and technical resources are available to ensure program viability.

Examples: Pulmonary & Vascular surgery, Plastic Surgery, and Nuclear Medicine.

2.4 Tertiary Care*:

Consists of specialized care which will be found only in a few designated centres, which will be responsible to provide these services when necessary for a large portion of the population of the Province. These services and the delivery centres will be designated where appropriate on the recommendation of the Tertiary Care Advisory Committee.

Examples: Radiotherapy, Neurosurgery, Hemodialysis & Neonatal Intensive Care

* In relation to both elevated secondary and tertiary care, linguistic needs will be given particular consideration

3. Modes & Levels of Service (Care) Delivery - Hospital System

It should be noted that any of the service categories noted above may be delivered where feasible, on an in-patient, day care, out-patient, or out-reach basis. The modes of service delivery should be determined by their clinical effectiveness and the resources available. Ambulatory services should be promoted where feasible.

Also, all of the above care categories will be delivered when approved at one of three service levels (A, B, or C). These service levels will be defined within the provincial hospital standards which will prescribe what resources must be in place to operate at each service level.

(See Appendix "B").

4. Organization of the Hospital System

4.1 Components - Hospital System

The following categories of hospitals constitute the major components of the New Brunswick hospital system:

4.1.1 Community Hospital

This level of facility will deliver basic health care for its community including emergency services, family medicine, and appropriate extended care services. The community hospital and its medical staff are expected to maintain a working relationship with their regional and district hospitals, for referring those patients requiring more sophisticated care, and as a source of specialty consultation and continuing education.

4.1.2 District Hospital

This level of facility will deliver for its community similar services as found in community hospitals. However, it may also offer some secondary care services such as surgery and internal medicine. This may differ by district hospital, depending on the location and the specific needs of its catchment area.

4.1.3 Regional Hospital

This level of facility will be found in each region and will deliver primary and most secondary services for its region. The extent of the latter, as well as the availability of elevated secondary and tertiary services will vary to some extent among regional hospitals since there are considerable differences in their population bases and this, in turn, affects the patient volume that is required to sustain certain services. (See Appendix "B").

4.1.4 Specialty Hospital

This level of facility will deliver specialty care primarily to a group of patients with a limited range of diseases or who all require similar specialty treatment to improve their health status or prognosis, e.g. rehabilitation & psychiatric hospitals.

4.2 Provincial Overview

The Province is divided into seven (7) health regions as delineated in Appendix "A" attached. Each region should have a network within its boundaries that will allow the referral of patients to the care level required, if available within that region.

This network will extend beyond the region to elsewhere in the Province, if the services required are not available in that region or when the patient chooses to seek services beyond his or her own region.

Further, this network will extend beyond the boundaries of the Province when special services are required which are not available or reasonably accessible within the Province.

4.3 Regional Overview

In most regions, there shall be a network of hospitals which will include a regional hospital and, depending on the geographic size and the population distribution, one or more hospitals of district or community stature. These later facilities will be responsible for delivering primary services and some secondary services depending on individual catchment size, geographic distance from the regional hospital, and the linguistic requirements of the region.

4.4 Inter-hospital Relationships

It is expected that for the most part, primary services required by a patient will be obtained at the community, district, or regional hospital closest to that patient's residence.

Most secondary services will normally be available to the residents of a region through their regional hospital. However, a few such secondary services will be approved and available through district hospitals where distance from the regional facility, clinical feasibility, and other factors justify this approach.

As previously noted, elevated secondary and tertiary services will only be available in specific regional hospitals where appropriate resources, catchment, and geographic location justify and support their clinical and economic viability.

Certain tertiary services are not available within the Province. Patients requiring such services will be referred to other provinces when possible or to other jurisdictions when necessary.

Well established referral patterns and on-going communications must be established and maintained with available community services and other hospitals within the system if patients are to reach that point in the overall network which can best address their individual needs.

5. Role Parameters - Individual Hospitals

As prescribed by this overall Master Plan, every hospital shall be an important and integral part of the comprehensive delivery system. In order that this system can provide the most effective and equitable hospital services to all citizens within the resources available, it is imperative that each hospital plan and operate within its designated role, and as a cooperative component of the overall system.

The following profiles outline the designated role for each hospital within the Master Plan. These prescribed parameters should assist individual hospitals to more appropriately plan and operate in the future:

Hospital - The Moncton Hospital Location - Moncton Date: April 1/87
Hospital Type - Regional #'s of Beds - 539
Health Region - # 1

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Urology, Ophthalmology, Otolaryngology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Pathology, Respirology, Oncology, Anaesthesia and Gastroenterology

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, Bio-medical Engineering

Elevated Secondary Services - Plastic Surgery, Intensive Burn Care, Neurology, Hematology, Physiatry, Thoracic & Vascular Surgery, Dermatology, Rheumatology, Geriatrics, Special Cardiology & Endocrinology

E.M.G., Nuclear Medicine, Nuclear Cardiology, Angiography, Specialty Anaesthesia, C.T. Scanning

Tertiary Services - Neurosurgery, Neonatal Intensive Care

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Programs, Day Surgery, Visiting Specialty Clinics

Hospital - Dr. Georges L. Dumont
Hospital Type - Regional
Health Region - # 1

Location - Moncton
#'s of Beds - 298
plus 40 D.V.A. Domicillary

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Urology, Ophthalmology, Otolaryngology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Pathology, Respirology, Oncology, Anaesthesia and Gastroenterology

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, Bio-medical Engineering

Elevated Secondary Services - Thoracic & Vascular Surgery, Geriatrics, Neurology, Physiatry, Dermatology, Plastic Surgery

Nuclear Medicine, Angiography, Specialty Anaesthesia, E.M.G., C.T. Scanning

Tertiary Services - Renal Dialysis, Radiotherapy

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Programs, Day Surgery, Visiting Specialty Clinics

Hospital - Hopital Stella Maris Location - Ste. Anne de Kent Date: April 1/87
Hospital Type - Community #'s of Beds - 45
Health Region - # 1

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Hospital - Sackville Memorial Hospital Location - Sackville Date: April 1/87
Hospital Type - District #'s of Beds - 53
Health Region - # 1

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Limited Obstetrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Concentrated Care, & Anaesthesia

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Visiting Specialty Clinics

Note - Limited Obstetrics -Refer to Obstetrical Standards

Hospital - Albert County Hospital Location - Albert Date: April 1/87
Hospital Type - Community #'s of Beds - 16
Health Region - # 1

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Hospital - Sussex Health Centre
Hospital Type - District
Health Region - # 2

Location - Sussex
#'s of Beds - 55

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Anaesthesia & Concentrated Care

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

Hospital - Saint John Regional
Hospital Type - Regional
Health Region - # 2

Location - Saint John
#'s of Beds - 648
plus 80 D.V.A. Domicillary

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Urology, Ophthalmology, Otolaryngology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Pathology, Respirology, Oncology, Anaesthesia and Gastroenterology

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, Bio-medical Engineering

Elevated Secondary Services - Plastic Surgery, Intensive Burn Care, Neurology, Hematology, Physiatry, Thoracic & Vascular Surgery, Dermatology, Rheumatology, Geriatrics, Specialty Cardiology, & Endocrinology

E.M.G., Nuclear Medicine, Nuclear Cardiology, Angiography, Special Anaesthesia, C.T. Scanning

Tertiary Services - Neurosurgery, Radiotherapy, Renal Dialysis, Neonatal Intensive Care

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Programs, Day Surgery,

Visiting Specialty Clinics

Hospital - St. Joseph's
Hospital Type - District
Health Region - # 2

Location - Saint John
#'s of Beds - 213

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Orthopedics, Urology, Gynecology, Anaesthesia, Gastroenterology, Ophthalmology*, & Otolaryngology*

Ultrasound, Speech Therapy, Social Services, Bio-medical Engineering

Elevated Secondary Services - Vascular Surgery, Geriatrics, Plastic Surgery*, Angiography, & Specialty Anaesthesia

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinic, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

Note: This hospital has secondary services beyond those of a normal district hospital

* These designated secondary services will be limited to a specific approved list of procedures.

Hospital - Centracare Saint John Inc. Location - Saint John Date: April 1/87
Hospital Type - Specialty Hospital (Psychiatric) #'s of Beds - 200*
Health Region - # 2

Primary Services - Nil

Secondary Services - Acute Psychiatry

Nursing, Psychology, Social Services, Occupational Therapy, Recreational Therapy, Remedial Therapy, Speech Therapy, Pharmacy Services, Clinical Dietetics and General Practice Medicine (Internal only)

Elevated Secondary Services - Nil

Tertiary Services - Long Term Psychiatric Rehabilitation, Forensic Psychiatry

Out-patient and/or Out-Reach Programs - Day Hospital for those patients living off site

*Maximum Bed Assignment for the Future

Hospital - Fundy Hospital Assoc. Location - Black's Harbour Date: April 1/87
Hospital Type - Community #'s of Beds - 19
Health Region - # 2

Primary Services - Emergency Services, General Practice Medicine, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Hospital - Grand Manan Hospital
Hospital Type - Community
Health Region - # 2

Location - Grand Manan Date: April 1/87
#'s of Beds - 14

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Limited Obstetrics and Extended Care

Nursing, Basic Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Limited Obstetrics-Refer to Obstetrical Standards

Hospital - Charlotte County Hospital Location - St. Stephen Date: April 1/87
Hospital Type - District #'s of Beds - 87
Health Region - # 2

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Obstetrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Specialty Pediatrics, Specialty Obstetrics & Gynecology, Concentrated Care and Anaesthesia

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

Hospital - The Oromocto Public Hospital Type - District Health Region - # 3
Location - Oromocto
#'s of Beds - 92
Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Social Services, Pharmacy Services, and Clinical Dietetics

Secondary Services - Gynecology, General Internal Medicine, General Surgery, Anaesthesia, and Concentrated Care

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

Hospital - Dr. Gardiner Memorial
Hospital Type - Community
Health Region - # 3

Location - Minto
#'s of Beds - 34
(New Facility - 21 beds)

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Hospital - Dr. Everett Chalmers
Hospital Type - Regional
Health Region - # 3

Location - Fredericton
#'s of Beds - 430
plus 57 D.V.A. Domicillary

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Urology, Ophthalmology, Otolaryngology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Pathology, Respirology, Oncology, Anaesthesia and Gastroenterology

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, Bio-medical Engineering

Elevated Secondary Services - Plastic Surgery, Intensive Burn Care, Neurology, Dermatology, Physiatry, Thoracic & Vascular Surgery, Rheumatology, & Geriatrics

E.M.G., Nuclear Medicine, Angiography, Specialty Anaesthesia, C.T. Scanning

Tertiary Services - Neonatal Intensive Care

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Programs, Day Surgery, Visiting Specialty Clinics

Hospital - Forest Hill Rehabilitation Centre
Location: Fredericton
Date: April 1/87
#'s of Beds - 20
Hospital Type - Specialty Hospital (Rehabilitation)
Health Region - #3

Primary Services - Nil

Secondary Services - Nil

Elevated Secondary Services - Physiatry and Specialty Rehabilitation*

Nursing, Physiotherapy, Occupational Therapy, Vocational Rehabilitation, Recreational Therapy, Speech Therapy, Psychology, Dietetics, Drug Dispensing, E.M.G., Prosthetics, Orthotics

Tertiary Services - Nil

Out-Patient and/or Out-Reach Programs - Day patients, Specialty Clinics

* This facility's role will include that of a Provincial referral center for a variety of specialized rehabilitation services that cannot be effectively provided on a regional basis, such as special childrens' rehabilitation services and special programs for those with spinal cord injuries or with head injuries. In addition, it will serve as a Provincial rehabilitation resource and training center.

It is anticipated that the regional rehabilitation services role will be shared with the Dr. Everett Chalmers Hospital on a mutually agreed basis.

Hospital - MacLean Memorial
Hospital Type - Community
Health Region - # 3

Location - McAdam
#'s of Beds - 13

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, & Extended Care

Nursing, Basic Laboratory, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Hospital - Harvey Community
Hospital Type - Community
Health Region - # 3

Location - Harvey Station
#'s of Beds - 17

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Hospital - Carleton Memorial Location - Woodstock Date: April 1/87
Hospital Type - District #'s of Beds - 98
Health Region - # 3

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Specialty Obstetrics & Gynecology, Anaesthesia, Concentrated Care

Specialty Pediatrics*, Ophthalmology*, Orthopedics*,

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

* These secondary services should be located in Woodstock, or one or more could be located in Perth. The locations should be worked out between these hospitals as these services will not be found in both locations.

Hospital - Northern Carleton
Hospital Type - Community
Health Region - # 3

Location - Bath
#'s of Beds - 42

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Obstetrics, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Surgery*

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

* This designated secondary service is not normally found in community hospitals and therefore will be subject to the Hospital maintaining its accreditation status (C.C.H.A.) and tri-annual review by the Hospital Master Plan Advisory Committee.

Hospital - Hotel Dieu of St. Joseph
Hospital Type - District
Health Region - # 3

Location - Perth
#'s of Beds - 65

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Specialty Obstetrics & Gynecology, Concentrated Care & Anaesthesia

Specialty Pediatrics*, Ophthalmology*, Orthopedics*,

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Visiting Specialty Clinics

* These secondary services should be located in Perth, or one or more could be located in Woodstock. The locations should be worked out between these hospitals as these services will not be found in both locations.

Hospital - Tobique Valley
Hospital Type - Community
Health Region - # 3

Location - Plaster Rock
#'s of Beds - 28

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Limited Obstetrics, & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Surgery*

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

* This designated secondary service is not normally found in community hospitals and therefore will be subject to the Hospital obtaining and maintaining its accreditation status (C.C.H.A.) and tri-annual review by the Hospital Master Plan Advisory Committee.

Limited Obstetrics - Refer to Obstetrical Standards

Hospital - Grand Falls General Location - Grand Falls Date: April 1/87
Hospital Type - District #'s of Beds - 62
Health Region - # 4

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Specialty Obstetrics & Gynecology, Anaesthesia & Concentrated Care

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

Hospital - Hotel Dieu de St. Joseph
Hospital Type - Community
Health Region - # 4

Location - St. Quentin
#'s of Beds - 32

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Limited Obstetrics & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Note: Limited Obstetrics-Refer to Obstetrical Standards

Hospital - Edmundston Regional
Hospital Type - Regional
Health Region - # 4

Location - Edmundston
#'s of Beds - 200
(New Facility - 222 beds)

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Urology, Ophthalmology, Otolaryngology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Respirology, Pathology, Oncology, Anaesthesia, and Gastroenterology

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, Bio-medical Engineering

Elevated Secondary Services - Physiatry, Geriatrics, Neurology, Thoracic & Vascular Surgery, Dermatology, Plastic Surgery

E.M.G., Nuclear Medicine, Angiography, Special Anaesthesia, C.T. Scanning*

Tertiary Services - Renal Dialysis

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

* C.T. Scanning services will be part-time, purchased from the Maine mobile service until a full-time on-site service is required.

Hospital - Campbellton Regional
Hospital Type - Regional
Health Region - # 5

Location - Campbellton
#'s of Beds - 223
plus 25 D.V.A. Domicillary

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Gastroenterology, Ophthalmology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Pathology, Oncology, Urology, Otolaryngology, and Anaesthesia

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, & Bio-Medical Engineering

Elevated Secondary Services - Geriatrics
C.T. Scanning*

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

* C.T. Scanning services will be available following the opening of the new regional hospital.

Hospital - Restigouche Hospital Centre Location - Campbellton Date: April 1/87
Hospital Type - Special Hospital (Psychiatric) #'s of Beds - 275*
Health Region - # 5

Primary Services - Nil

Secondary Services - Acute Psychiatry

Nursing, Psychology, Social Services, Occupational Therapy, Recreational Therapy, Remedial Therapy, Speech Therapy, Pharmacy Services, Clinical Dietetics, General Practice Medicine (Internal Only)

Elevated Secondary Services - Nil

Tertiary Services - Long Term Psychiatric Rehabilitation, Forensic Psychiatry

Out-patient and/or Out-Reach Programs - Day Hospital for those patients living off site

* Maximum Bed Assignment for the Future

Hospital - Saint Joseph Hospital
Hospital Type - District
Health Region - # 5

Location - Dalhousie
#'s of Beds - 90

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, Concentrated Care, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Anaesthesia & Concentrated Care

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Visiting Specialty Clinics

Hospital - Chaleur Regional
Hospital Type - Regional
Health Region - # 6

Location - Bathurst
#'s of Beds - 270

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Paediatrics, Obstetrics and Extended Care

Nursing, Radiology, E.C.G., Respiratory Technology, Occupational Therapy, Physiotherapy, Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Cardiac Intensive Care, Surgical Intensive Care, Psychiatry, Orthopedics, Urology, Ophthalmology, Otolaryngology, Specialty Paediatrics, Specialty Obstetrics and Gynecology, Pathology, Oncology, Anaesthesia, and Gastroenterology

Special Laboratory, E.E.G., Audiology, Speech Therapy, Pulmonary Function, Ultrasound, Psychology, Social Services, Bio-medical Engineering

Elevated Secondary Services - Neurology, Physiatry, Geriatrics, Thoracic & Vascular Surgery, Plastic Surgery & Dermatology

E.M.G., Nuclear Medicine, Angiography, Special Anaesthesia, C.T. Scanning.

Tertiary Services - Neonatal Intensive Care

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Specialty Clinics, Day Surgery, Visiting Specialty Clinics

Hospital - Hopital de l'Enfant Jesus Location - Caraquet Date: April 1/87
Hospital Type - District #'s of Beds - 60
Health Region - # 6

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Anaesthesia & Concentrated Care

Specialty Obstetrics* & Gynaecology*, Orthopedics*, Specialty Pediatrics*

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Visiting Special Clinics Clinics

* These secondary services should be located in Caraquet, or one or two could be located in Tracadie. The locations should be worked out between these hospitals as these services will not be found in both locations.

Hospital - Hotel Dieu de St. Joseph
Hospital Type - District
Health Region - # 6

Location - Tracadie
#'s of Beds - 94
(New Facility - 80 beds)

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Anaesthesia & Concentrated Care

Orthopedics*, Specialty Obstetrics and Gynaecology*, Specialty Pediatrics*

Ultrasound, Speech Therapy

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Visiting Special Clinics

* These secondary services should be located in Tracadie, or one or two could be located in Caraquet. The locations should be worked out between these hospitals as these services will not be found in both locations.

Hospital - Hopital de Lameque
Hospital Type - Community
Health Region - # 6

Location - Lameque
#'s of Beds - 43

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Pediatrics, Limited Obstetrics & Extended Care

Nursing, Basic Laboratory, Radiology, E.C.G., Respiratory Technology, Physiotherapy, Occupational Therapy, Drug Dispensing, and Clinical Dietetics

Secondary Services - Nil

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Visiting Specialty Clinics, Base for Community Nursing

Note: Limited Obstetric-Refer to Obstetrical Standards

Hospital - Hotel Dieu Hospital
Hospital Type - District
Health Region - # 7

Location - Chatham
#'s of Beds - 125

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G. Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Specialty Gynecology, Urology, Orthopedics, Specialty Pediatrics, Psychiatry, Concentrated Care & Anaesthesia

Speech Therapy, Social Services, Psychology, Ultrasound

Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Specialty Clinics, Visiting Special Clinics

Note: To evolve with Miramichi Hospital into one regional hospital

Hospital - The Miramichi Hospital
Hospital Type - District
Health Region - # 7

Location - Newcastle
#'s of Beds - 104

Date: April 1/87

Primary Services - Emergency Services, General Practice Medicine, Obstetrics, Paediatrics, and Extended Care

Nursing, General Laboratory, Radiology, Respiratory Technology, Physiotherapy, Occupational Therapy, E.C.G., Pharmacy Services, and Clinical Dietetics

Secondary Services - General Internal Medicine, General Surgery, Specialty Obstetrics & Gynecology, Ophthalmology, Otolaryngology, Anaesthesia & Concentrated Care

Audiology, Speech Therapy, Ultrasound, and Pulmonary Function

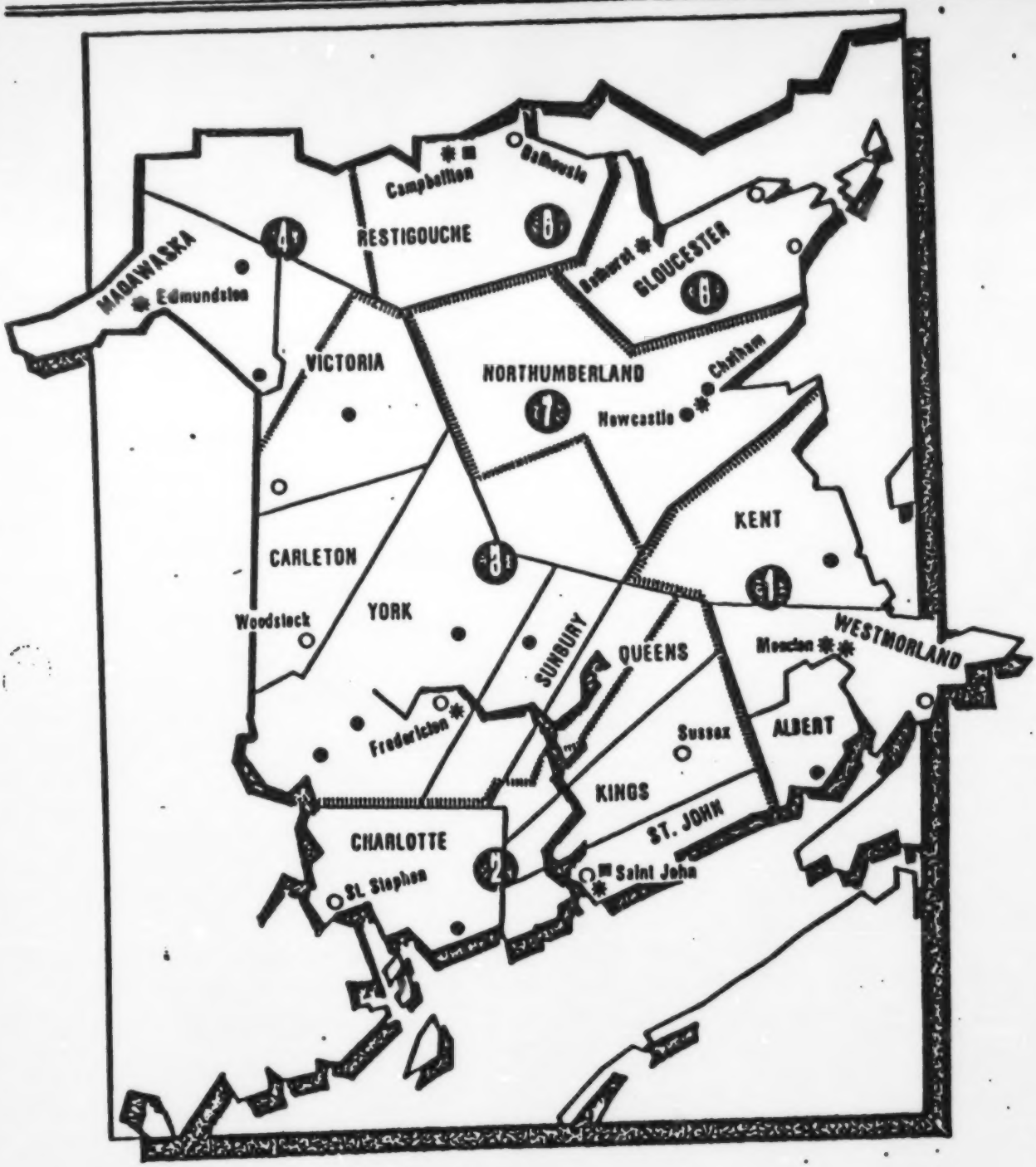
Elevated Secondary Services - Nil

Tertiary Services - Nil

Out-patient and/or Out-Reach Programs - Emergency, Out-patient Clinics, Day Surgery, Specialty Clinics, Visiting Specialty Clinics

Note: To evolve with Hotel Dieu Hospital - Chatham into one regional hospital

Health Regions



Hospital Index by type:

- ● Community
- ○ District
- ✱ Regional
- ■ Psychiatric

APPENDIX "B"

The following service level descriptions will serve to clarify the levels of services to be found in specific categories of hospitals within the approved hospital system.

In the case of Medical Services delivered at the Primary Care level, these will for the most be delivered or ordered by the General Practice Medicine physicians involved (i.e. medicine, obstetrics, paediatrics).

In the case of Specialty Services delivered at the Secondary, Elevated Secondary, and Tertiary care levels, these will be delivered through a structured program directed by a certified specialist of the specialty in question. (i.e. Internal Medicine, Specialty Obstetrics, Specialty Paediatrics, Gynecology, Urology, etc.)

In addition to these general descriptions all approved services should be categorized as to level (A, B, C) utilizing the provincial hospital standards.

The following service levels will apply for Laboratory Services until an upcoming overall provincial study is carried out for these services, following which a provincial plan for laboratory services will be built into this master plan:

Laboratory - Basic Level - Haematology (manual)
Chemistry (manual or basic automation)

- General Level - Haematology
Chemistry (Random Analyser)
Blood Bank

- Specialty Level - Haematology
Blood Bank
Chemistry
Histology
Microbiology
Cytology
Serology
Anatomical Pathology, etc.

Appendix "C"

Definitions
Out-Patient Clinics

The following list of clinics with definitions are those identified in the Plan and which would be operated in a specific hospital on a regular and scheduled basis.

Out-Patient Clinics - These are clinics which are approved by the Board and are operated on a regular and scheduled basis by a specific member or members of the approved medical staff of the hospital in question (i.e. family medicine clinics).

Specialty Clinics - These are clinics which are approved by the Board and are operated on a regular and scheduled basis by an approved specialist of the medical staff of the hospital for patients requiring such specialty services.

Visiting Specialty Clinics - These are clinics which are approved by the Board and are operated on a regular and scheduled basis by or for visiting medical specialists who visit the hospital for the purpose of providing consultation services in their medical specialty. These specialists should have approved specialist status in the hospital(s) involved.